

KARNATAK UNIVERSITY, DHARWAD ACADEMIC (S&T) SECTION ಕರ್ನಾಟಕ ವಿಶ್ವವಿದ್ಯಾಲಯ, ಧಾರವಾಡ ವಿದ್ಯಾಮಂಡಳ (ಎಸ್&ಟಿ) ವಿಭಾಗ



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NAAC Accredited 'A' Grade 2014

website: kud.ac.in

No. KU/Aca(S&T)/SSL-394A/2022-23/ 1058

Date: 2 3 SEP 2022

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ಅಧಿಸೂಚನೆ

ವಿಷಯ: 2022–23ನೇ ಶೈಕ್ಷಣಿಕ ಸಾಲಿನಿಂದ B.Com & B.Com(CS) ವಿಷಯದ 3 ಮತ್ತು 4ನೇ ಸೆಮೆಸ್ಟರ್ NEP-2020 ಮಾದರಿಯ ಪಠ್ಯಕ್ರಮವನ್ನು ಅಳವಡಿಸಿರುವ ಕುರಿತು.

ಉಲ್ಲೇಖ: 1. ಸರ್ಕಾರದ ಅಧೀನ ಕಾರ್ಯದರ್ಶಿಗಳು(ವಿಶ್ವವಿದ್ಯಾಲಯ 1) ಉನ್ನತ ಶಿಕ್ಷಣ ಇಲಾಖೆ ಇವರ ಆದೇಶ ಸಂಖ್ಯೆ: ಇಡಿ 260 ಯುಎನ್ಇ 2019(ಭಾಗ–1), ದಿ:7.8.2021.

- 2. ವಾಣಿಜ್ಯ ನಿಖಾಯ ಸಭೆಯ ಠರಾವುಗಳ ದಿನಾಂಕ: 01.09.2022
- 3. ವಿಶೇಷ ವಿದ್ಯಾವಿಷಯಕ ಪರಿಷತ್ ಸಭೆಯ ನಿರ್ಣಯ ಸಂ. 51, ದಿನಾಂಕ: 17.09.2022
- 4. ಮಾನ್ಯ ಕುಲಪತಿಗಳ ಆದೇಶ ದಿನಾಂಕ: 22-09-2022

ಮೇಲ್ಕಾಣಿಸಿದ ವಿಷಯ ಹಾಗೂ ಉಲ್ಲೇಖಗಳನ್ವಯ ಮಾನ್ಯ ಕುಲಪತಿಗಳ ಆದೇಶದ ಮೇರೆಗೆ, 2022–23ನೇ ಶೈಕ್ಷಣಿಕ ಸಾಲಿನಿಂದ ಅನ್ವಯವಾಗುವಂತೆ, ವಾಣಿಜ್ಯ ನಿಖಾಯದ B.Com & B.Com(CS) ವಿಷಯದ ರಾಷ್ಟ್ರೀಯ ಶಿಕ್ಷಣ ನೀತಿ (NEP)-2020 ರಂತೆ 3 ಮತ್ತು 4ನೇ ಸೆಮೆಸ್ಟರ್ಗಳಿಗಾಗಿ ವಿಶೇಷ ವಿದ್ಯಾವಿಷಯಕ ಪರಿಷತ್ ಸಭೆಯ ಅನುಮೋದಿತ ಪಠ್ಯಕ್ರಮಗಳನ್ನು ಪ್ರಕಟಪಡಿಸಿದ್ದು, ಸದರ ಪಠ್ಯಕ್ರಮಗಳನ್ನು ಕ.ವಿ.ವಿ. <u>www.kud.ac.in</u> ಅಂತರ್ಜಾಲದಿಂದ ಡೌನಲೋಡ ಮಾಡಿಕೊಳ್ಳಲು ಸೂಚಿಸುತ್ತಾ, ವಿದ್ಯಾರ್ಥಿಗಳು ಹಾಗೂ ಸಂಬಂಧಿಸಿದ ಎಲ್ಲ ಬೋಧಕರ ಗಮನಕ್ಕೆ ತಂದು ಅದರಂತೆ ಕಾರ್ಯಪ್ರವೃತ್ತರಾಗಲು ಕವಿವಿ ಅಧೀನದ / ಸಂಲಗ್ನ ಮಹಾವಿದ್ಯಾಲಯಗಳ ಪ್ರಾಚಾರ್ಯರುಗಳಿಗೆ ಸೂಚಿಸಲಾಗಿದೆ.

ಅಡಕ: ಮೇಲಿನಂತೆ

ಗೆ,

ಕರ್ನಾಟಕ ವಿಶ್ವವಿದ್ಯಾಲಯದ ವ್ಯಾಪ್ತಿಯಲ್ಲಿ ಬರುವ ಎಲ್ಲ ಅಧೀನ ಹಾಗೂ ಸಂಲಗ್ನ ಮಹಾವಿದ್ಯಾಲಯಗಳ ಪ್ರಾಚಾರ್ಯರುಗಳಿಗೆ. (ಕ.ವಿ.ವಿ. ಅಂರ್ತಜಾಲ ಹಾಗೂ ಮಿಂಚಂಚೆ ಮೂಲಕ ಬಿತ್ರರಿಸಲಾಗುವುದು)

ಪ್ರತಿ:

- 1. ಕುಲಪತಿಗಳ ಆಪ್ತ ಕಾರ್ಯದರ್ಶಿಗಳು, ಕ.ವಿ.ವಿ. ಧಾರವಾಡ.
- 2. ಕುಲಸಚಿವರ ಆಪ್ತ ಕಾರ್ಯದರ್ಶಿಗಳು, ಕ.ವಿ.ವಿ. ಧಾರವಾಡ.
- 3. ಕುಲಸಚಿವರು (ಮೌಲ್ಯಮಾಪನ) ಆಪ್ತ ಕಾರ್ಯದರ್ಶಿಗಳು, ಕ.ವಿ.ವಿ. ಧಾರವಾಡ.
- 4. ಅಧೀಕ್ಷಕರು, ಪ್ರಶ್ನೆ ಪತ್ರಿಕೆ / ಗೌಪ್ಯ / ಜಿ.ಎ.ಡಿ. / ವಿದ್ಯಾಂಡಳ (ಪಿ.ಜಿ.ಪಿಎಚ್.ಡಿ) ವಿಭಾಗ, ಸಂಬಂಧಿಸಿದ ಕೋರ್ಸುಗಳ ವಿಭಾಗಗಳು ಪರೀಕ್ಷಾ ವಿಭಾಗ, ಕ.ವಿ.ವಿ. ಧಾರವಾಡ.
- 5. ನಿರ್ದೇಶಕರು, ಕಾಲೇಜು ಅಭಿವೃದ್ಧಿ / ವಿದ್ಯಾರ್ಥಿ ಕಲ್ಯಾಣ ವಿಭಾಗ, ಕ.ವಿ.ವಿ. ಧಾರವಾಡ.



KARNATAK

UNIVERSITY

DHARWAD

REGULATIONS AND SYLLABI

For

B.COM PROGRAMME

(III and IV Semesters)

AS PER NEP-2020

Effective from 2021 -22 & onwards

	Semester III								
SI. No.	Course Code	Paper Code	Title of the Course	Category of Courses	Teachin g Hours per Week (L + T + P)	SEE	CIE	Total Marks	Cre dit s
1	Lang. 3.1	023KAN041	Language – I	AECC	4	60	40	100	3
2	Lang. 3.2	023ENG041	Language - III	AECC	4	60	40	100	3
3	B.Com.3.1	023COM011	Company Accounts-I	DSCC-7	3+1+0	60	40	100	4
4	B.Com.3.2	023COM012	Company Law and Secretarial Practice	DSCC-8	3+1+0	60	40	100	4
5	B.Com.3.3	023COM013	International Business	DSCC-9	3+1+0	60	40	100	4
6	B.Com.3.4		Artificial Intelligence	SEC-2	1+0+2	50	50	100	2
7		003COM051	Advertising Skills OR	OEC-3	3+0+0	50	50	100	3
7	B.Com.3.5	003COM052	Entrepreneurship Skills	OEC-3	3+0+0	50	50	100	3
8	Value Based	014VBA071	NCC/NSS/R&R(S&G)/ Cultural	VB	0+0+2	0	50	50	1
9	Value Based	014VBA072	Sports	VB	0+0+2	0	50	50	1
		S	ub –Total (C)			400	400	800	25
			Semest	er IV					
SI. No.	Course Code	Paper Code	Title of the Course	Category of Courses	Teachin g Hours per Week (L + T + P)	SEE	CIE	Total Marks	Cre dit s
1	Lang.4.1	023KAN041	Language – I	AECC	4	60	40	100	3
2	Lang.4.2	023ENG041	Language - II	AECC	4	60	40	100	3
3	B.Com.4.1	024COM011	Company Accounts-II	DSCC-10	3+0+2	60	40	100	4
4	B.Com.4.2	024COM012	Financial Management	DSCC-11	3+0+2	60	40	100	4
5	B.Com.4.3	024COM013	Business Regulatory Framework	DSCC-12	3+1+0	60	40	100	4
6	B.Com.4.4	004EVS041	Constitution of India	AECC	2+0+0	50	50	100	2
7		004COM051	Business Ethics OR	OEC-4	3+0+0	50	50	100	3
7	B.Com.4.6	004COM052	Corporate Governance	OEC-4	3+0+0	50	50	100	3
8	Value Based	014VBA071	NCC/NSS/R&R(S&G)/ Cultural	VB	0+0+2	0	50	50	1
9	Value Based	014VBA072	Sports	VB	0+0+2	0	50	50	1

Sub – Total (D) 400	400	800	25	
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B.Com Semester-III

	D. Com Semester-		
Na	ame of the Program: Bachelor of Co		
	Course Code: DSC 3.1		
	Paper Code: 023COM0		
Course Credits	Name of the Course: Company No. of Hours per Week	Total No. of Teachi	ng Hours
			ng nour s
4 Credits	4 Hrs	60 Hrs	
Pedagogy: Classroom field works, etc.,	lectures, Case studies, Tutorial Class	es, Group discussions, So	eminars &
would enable them to be	ide the understanding of basic account e more effective in performance of acco and interpretational skills in the curr	ounting tasks. The course	
Syllabus:			Hours
Module No 1: Intr	coduction to Company Accounts		
statements – Sec 129 Statement of Profit and I	*		ce Sheet and
Module No 2: Acc	counting for Share Capital		12
subscription; Full Subsc rata Allotment; Issue of	es and classification of share capital ription, Under Subscription and Over S Shares for consideration other than c atment of bonus issue; accounting for ing treatment thereof.	Subscription; Oversubscri cash – accounting entries	ption and Pro- and problems
Module No 3: A	Accounting for Debentures		12
redeemable at par, disc debentures redemption	counting treatment of issue of debentu count and premium; issue of debentu in installments, out of profits and or on debentures methods only.	res for consideration oth	her than cash;
Module No 4: Cor	npany Final Accounts		13
Act, 2013 and computat	ion of divisible profits, managerial re tion; treatment of taxes; preparation o 13; profit prior to incorporation –	f financial accounts as pe	er Schedule III
	ting for Internal Reconstruction		13
•	f share capital – increase in capital, coms; provisions and accounting entries alance sheet.		

- **1.** Collect and refer Companies Act, 2013; Schedule III application of Act of various companies
- 2. Collect Prospectus of a company and identify its salient features.
- 3. Collect annual report of a Company and List out its assets and Liabilities.
- 4. Collection of latest final accounts of a company and find out the intrinsic value of shares
- 5. Collect the annual reports of company and Prepare Post-reconstruction balance sheet of a Company.
- 6. Any other activities, which are relevant to the course.

Text Books:

- 1. S N Maheswari, Advanced Accounting Vol. II, Vikas Publishing House, New Delhi.
- 2. R L Gupta and Radhswamy, Advanced Accountancy Vol. II, III and IV, Sultan Chand & Sons, New Delhi.
- 3. Shukla and Grewal, Advanced Accounts Vol. II, S. Chand & Company, New Delhi.
- 4. Ashok Sehgal and Deepak Sehgal, Advanced Accounting Vol. II, Taxmann, New Delhi.
- 5. J R Monga, Fundamentals of Corporate Accounting, Mayur Paperbacks, Noida.
- 6. Jain and Narang, Advanced Accounting Vol. II, Kalyani Publishers, Ludhiana.
- 7. S K Paul, Accountancy Vol. II, Central Book Agency, Kolkatta.
- 8. Bhushan Kumar Goyal, Corporate Accounting- Vol. I, Taxmann, New Delhi.
- 9. Arunachalam, Advanced Accounting, Himalaya Publishing House, Mumbai.
- 10. Ratnam P.V., Advanced Accountancy, Konark Publications, New Delhi.
- 11. K.M.Bansal, Fundamentals of Corporate Accounting, Taxmann, New Delhi.
- 12. Chakraborty, Advanced Accounts, Oxford Press, New Delhi.

	ame of the Program: Bachelor of C Course Code: DSC 3		
	Paper Code: 023COM	4012	
Na	ame of the Course: Company Law ar	nd Secretarial Practice	
Course Credits	No. of Hours per Week	Total No. of Teach	ing Hours
4 Credits 4 Hrs 60 Hrs			
Pedagogy: Classroom field works, etc.,	lectures, Case studies, Tutorial Clas	sses, Group discussions, S	Seminars &
company secretary and	acquaint students relating to provi d this would enable them to discharge communicational and analytical skills	e effectively secretarial as	signments of the
Syllabus:			Hours
Module No. 1: Co	mpany Secretary:		10
C C	, Qualifications; procedure for appoin Rights, duties and liabilities; Qualitie		•
Module No. 2: Pro	omotion of Companies and Secretar	rial Duties:	12
limited Companies and	iness; Secretarial duties & procedures Company limited by guarantee. Documents of Companies & Secreta		vate and Public
Association - definition	ciation-definition, clauses, provisions on, contents, provision & procedu	_	
statement in lieu of pro	cles of Association, Table-A of Compospectus; doctrines of ultra vires; con il; drafting of Memorandum and Artic	panies Act, 2013; Prospec structive notices, indoor r	nction between tus - contents &
statement in lieu of pro lifting of Corporate Vei	ospectus; doctrines of ultra vires; con	panies Act, 2013; Prospec structive notices, indoor r	nction between tus - contents &
statement in lieu of pro lifting of Corporate Vei Module No. 4: Ma Appointment, removal,	ospectus; doctrines of ultra vires; con il; drafting of Memorandum and Artic	panies Act, 2013; Prospec astructive notices, indoor r cles. tion, rights, responsibilitie	nction between tus - contents & nanagement and 13 s and liabilities
statement in lieu of pro lifting of Corporate Vei Module No. 4: Ma Appointment, removal, of directors, Managing relating to thereto.	ospectus; doctrines of ultra vires; con il; drafting of Memorandum and Artic anagement of Companies: qualification, fixation of remunerat	panies Act, 2013; Prospec astructive notices, indoor r cles. tion, rights, responsibilitie ditor & Manager and Se	nction between tus - contents & nanagement and 13 s and liabilities
statement in lieu of pro- lifting of Corporate Vei Module No. 4: Ma Appointment, removal, of directors, Managing relating to thereto. Module 5: Compa Meaning, nature and statutory, board, annua	ospectus; doctrines of ultra vires; con il; drafting of Memorandum and Artic anagement of Companies: qualification, fixation of remunerat g director, whole time director, auc	panies Act, 2013; Prospec astructive notices, indoor r cles. tion, rights, responsibilitie ditor & Manager and Se : : Classification of Comp ; Procedures-notice, agend	nction between itus - contents & nanagement and 13 s and liabilities ccretarial duties 13 pany meetings-
statement in lieu of pro- lifting of Corporate Vei Module No. 4: Ma Appointment, removal, of directors, Managing relating to thereto. Module 5: Compa Meaning, nature and statutory, board, annua	ospectus; doctrines of ultra vires; con il; drafting of Memorandum and Artic anagement of Companies: qualification, fixation of remunerat g director, whole time director, auc any Meeting and Secretarial Duties: significance of Company meetings I, Extra ordinary meetings. Meeting urnment & minits of Company meeting	panies Act, 2013; Prospec astructive notices, indoor r cles. tion, rights, responsibilitie ditor & Manager and Se : : Classification of Comp ; Procedures-notice, agend	nction between itus - contents & management and 13 s and liabilities ccretarial duties 13 pany meetings-

Text Books:

- 1. S. A. Sherlekar Company Law and Secretarial Practice, Himalaya Publishing House, Mumbai.
- 2. Acharya and Gorekar Company Secretarial Practice, Himalaya Publications, Mumbai.
- 3. M. C. Kuchal Secretarial Practice, Vikas Publications, New Delhi.
- 4. N. D. Kapoor Company Law and Secretarial Practice, Sultan Chand and Sons, New Delhi.
- 5. Chawla and Garg Company Law and Secretarial Practice, Kalyani Publications, New Delhi.
- 6. Garg K. C. Secretarial Practice, Kalyani Publications, New Delhi.
- 7. Majumdar and Kapoor Company Law and Practice, Taxmann, New Delhi.
- 8. Shukla and Mahajan Company Law and Secretarial Practice, Sahitya Bhavan, Agra.
- 9. Gulsan and Kapoor Company Law and Practice, New Age International, New Delhi.
- 10. Chakrabarty Secretarial Practice, Kalyani Publications, New Delhi.

Name of the Program: Bachelor of Commerce (B.Com.) Course Code: DSC 3.3 Paper Code: 023COM013 Name of the Course: International Business

Course Credits	No. of Hours per Week	Total No. of Teaching Hours
4 Credits	4 Hrs	60 Hrs

Pedagogy: Classroom lectures, Case studies, Tutorial Classes, Group discussions, Seminars & field works, etc.,

Course Outcomes:

The course is designed to update the basic understanding of multinational and transnational companies, their features and advantages; to enable students to know the different modes of doing international business and changes in product, marketing and pricing strategies to be made to adopt to the international conditions. This course equips students with basic knowledge of international business and is useful in running international businesses. They can be useful in carrying out analysis of international marketing research, in product and pricing adaptation, etc

Syllabus:		Hours
Module No. 1:	International Business:	10

Meaning, nature and scope of international business; growth of international business; reasons why business go international? International business v/s domestic business; participants in international business; problems of international business; modes of entry - direct - exporting. licensing, franchising, contract manufacturing, joint ventures and wholly-owned subsidiaries investment relative advantages and disadvantages; indirect portfolio investment

Module No. 2: Theories of International Trade and Business:

International trade in general and its importance; international trade v/s international business; mercantilism: Adam Smith and the Theory of Absolute Cost Advantage: David Ricardo and the Theory of Comparative Advantage; the Heckscher-Ohlin Factor Proportional Theory: Raymond Vernon and the Product Life Cycle Theory; contemporary trade theories: national competitive advantages;

Module No. 3: International Business Environment:

Concept of business environment domestic, foreign, global and internal environment: economic environment economic systems, levels of economic development; social environment meaning and significance; demographic factors cultural environment - traits of culture, political environment components, legal environment - legal system; international regulations; technological environment

Module No. 4:	Globalization and Multinational Corporation:
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Globalization - meaning ad phases of globalization, advantages and implications of globalization; multinational corporations - definition, merits and demerits of MNCs; organizational models: multinational in India; Transnational Corporations meaning and reasons for the emergence of transnational corporations; MNCs v/s TNCs

Module 5: International Business Research:

Determining international business research objectives, distribution and sales channel identification; international marketing international market assessment market information international business research, international marketing mix - product, promotion, pricing and placing strategies; concept of international industrial operations; international operations management concept of production and operations; operational management in international arena and applications

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Skill Development Activities:

- Franchising, contract manufacturing, joint ventures and wholly-owned subsidiaries investment relative advantages and disadvantages; indirect portfolio investment
- Merits and demerits of MNCs
- Heckscher-Ohlin Factor Proportional Theory: Raymond Vernon and the Product Life Cycle Theory;

Text Books:

- 1. K Aswathappa, International Business, McGraw Hill, New Delhi
- 2. Sumati Varma, International Business, Pearson, New Delhi
- 3. John J Wild and Kennneth Wild, International Business, Pearson, New Delhi
- 4. Justin Paul, International Business, Prentice Hall, New Delhi
- 5. Sharan, Internationa Business: Concept, Environment and Strategy, Pearspm. New Delhi
- 6. CB Gupta, International Business, S Chand. New Delhi
- 7. John S Hil, International Business, Sage Publications, New Delhi
- 8. Justin Paul, International Business, Prentice Hall, New Delhi.
- 9. Francis Chrunilam, International Business, Prentice Hall, New Deli
- 10. Sundaram and Black, International Business Environment, Pearson, New Delhi

Note: Use Latest edition books.

Skill Enhancement Course: SEC Paper 3.4: Artificial Intelligence Curriculum of Artificial Intelligence will be given by KSHEC

N	ame of the Program: Bachelor of Co				
	Course Code: B.Com. 3.5	• •			
	Paper Code: 003COM051				
	Name of the Course: Adverti	0			
For other Degree Programmes (not for B.Com Students)					
Course Credits	No. of Hours per Week	Total No. of Teac	ning Hours		
3 Credits	3 Credits 3 Hrs 45 Hrs				
Pedagogy: Classrooms	lecture, Case studies, Group discuss	ion & Seminar etc.,			
Course Outcomes: On	successful completion of the cour	se, the students will	be able to		
a. Familiarise wit	h advertising concepts.				
b. Able identify e	ffective media choice for advertising.				
c. Develop ads for	r different media.				
d. Measure the ac	lvertising effectiveness.				
e. Analyse the rol	e of advertising agency.				
Syllabus:			Hours		
Module No. 1: In	troduction		10		
Communication Drag	ess; Advertising as a tool of co	mmunication. Maani	na noturo and		
Setting of advertising b	ising; Types of advertising; Adver budget: Determinants and major met				
Module No. 2: Me	edia Decisions		08		
Major media types - th	eir characteristics, internet as an ad	vertising media, meri	its and demerits;		
Factors influencing me Internet-media devices	edia choice; media selection, media s.	scheduling, Advertis	sing through the		
Module No.3: Me	essage Development		08		
Advertising appeals, Ad	dvertising copy and elements, Prepar	ing ads for different r	media		
	ing Advertising Effectiveness		10		
Evaluating communica	tion and sales effects; Pre- and Post-	testing techniques			
Module No. 5: Advert	ising Agency		09		
a) Advertising Agency	r: Role, types and selection of advertis	sing agency.			
b) Social, ethical and I	egal aspects of advertising in India.				
Skill Development Ac	tivities:				
1. Collect Adverti	sing agencies of Types of advertising	; Advertising objectiv	/es		
	ation of advertising media				
3. Interact with a	dvertising agencies Evaluating com	munication			
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Text Books:

- 1. George E Belch, Michael A Belch, Keyoor Purani, Advertising and Promotion : An Integrated Marketing Communications Perspective (SIE), McGraw Hill Education
- 2. S. Wats Dunn, and Arnold M. Barban. Advertising: It's Role in Marketing. Dryden Press
- 3. Burnett, Wells, and Moriatty. Advertising: Principles and Practice. 5th ed. Prentice Hall of India, New Delhi.
- 4. Batra, Myers and Aakers. Advertising Management. PHI Learning.
- 5. Terence A. Shimp. Advertising and Promotion: An IMC Approach. Cengage Learning.
- 6. Sharma, Kavita. Advertising: Planning and Decision Making, Taxmann Publications
- 7. Jaishree Jethwaney and Shruti Jain, Advertising Management, Oxford University Press, 2012
- 8. Chunawala and Sethia, Advertising, Himalaya Publishing House
- 9. Ruchi Gupta, Advertising, S. Chand & Co.

10. O'Guinn, Advertising and Promotion: An Integrated Brand Approach, Cengage Learning Note: Use Latest edition books.

Nr	ame of the Program: Bachelor of Co	mmorco (P Com)			
INC	Course Code: OEC				
Paper Code: 003COM052					
	Name of the Course: Entreprene				
For other Degree Programmes (not for B.Com Students)					
Course Credits	No. of Hours per Week	Total No. of Teac	ching Hours		
3 Credits	3 Hrs	45 Hi	rs		
Pedagogy: Classroom	lectures, Case studies, Group discuss	ion & Seminars, etc.,			
Course Outcomes: On	successful completion of the cour	se, the Students wil	l be able to		
a. Discover their s	trengths and weaknesses in develop	ing the entrepreneur	al mind- set.		
b. Identify the diff	erent Government Institutions/Sche	mes available for pro	moting		
Entrepreneurs.					
	various aspects to set-up an Enterp				
	hanism of Monitoring and maintaini	•			
e. Know the vario	us features for successful/unsuccess	fui entrepreneurs.			
Syllabus:			Hours		
-					
Module No. 1: In	troduction		12		
available to become	repreneur- ways to become a good an entrepreneur. Self-discovery, nding team-Preparation of business	Idea Generation-Ic	_		
Module No. 2: Promo	ing Entrepreneur		08		
Introduction-Different Gramin banks, PMMY-1	Government institutions/sche MUDRA Loan, DIC, SIDA, SISI, NSIC, a		entrepreneurs:		
Module No.3: En	terprise Set-up		08		
Introduction – Ways to	set up an enterprise and different a	spects involved: legal			
compliances, marketing	g aspect, budgeting etc.,				
Module No. 4: Monitoring and Maintaining an Enterprise			10		
	o day monitoring mechanism for supporting entrepreneurship.	marinating an ente	rprise- Differen		
Module No. 5: Caselet	s Discussion		07		
Examples of successful and NSIC etc.,	and unsuccessful entrepreneurship	of MUDRA Loan, Gra	min banks, SISI		

- 1. List out the discovery and evaluation of viable business ideas for new venture creation.
- 2. Practice critical talents and traits required for entrepreneurs such as problem solving, creativity, communication, business math, sales, and negotiation
- 3. List out practical issues in setting-up of different enterprises.
- 4. Analyze the impact of various Government schemes in promotion of entrepreneurs.
- 5. Any other activities, which are relevant to the course.

Text Books:

- 1. Entrepreneurship Starting, Developing, and Management a new Enterprise Hisrich and –Peters-Irwin
- 2. Fayolle A (2007) Entrepreneurship and new value creation. Cambridge, Cambridge University Press
- 3. Hougaard S. (2005) The business idea. Berlin, Springer
- 4. Lowe R & S Mariott (2006) Enterprise: Entrepreneurship & Innovation. Burlington, Butterworth Heinemann

B.Com Semester-IV

	B.Com Semester-	-1 V	
Ν	ame of the Program: Bachelor of Co	ommerce (B.Com.)	
	Course Code: DSC 4.		
	Paper Code: 024COM0		
Course Credite	Name of the Course: Company		
Course Credits	No. of Hours per Week	Total No. of Teaching Hours	
4 Credits	4 Hrs	60 Hrs	
Pedagogy: Classroom field works, etc.,	lectures, Case studies, Tutorial Class	es, Group discussions, S	eminars &
The course is designed companies. This would	successful completion of the court to impart higher knowledge relating enable the pupils to perform accounti al and interpretational skills in the curr	to accounting of compleing tasks effectively. The	x transactions of
Syllabus:			Hours
Module No. 1: Val	uation of Goodwill and Shares:		10
Meaning of mergers, acc classification of amalgar – features and accountin	eounting for Amalgamation: quisition and amalgamation; AS – 14 o nations and methods of accounting – p g entries; purchase consideration; elim	ooling of interests and pu	urchase methods
	ation of post-merger balance sheet.		12
Meaning of liquidation; Voluntary winding up; p liquidation and IBC code	liquidation v/s winding up; types of lic procedure for voluntary winding up, pro- e; overriding preferential payments, pr r's Final Statement of Accounts.	ovisions of Companies A	ct, 2013 on
Module No. 4: Gro	oup Accounts:		13
21 on Consolidated Fina of profits into pre and po stock reserves, inter-con and its subsidiary (single	vance of group accounts; concepts of he incial Statements – recommendations; jost-acquisition; capital reserve or good apany owings; preparation of consolidate subsidiary only). ts of Banking Companies:	process of consolidation will; minority interest; el	 classification imination of
required; forms of profit	ce; provisions of Banking Regulation A and loss account and balance sheets w p-standard, doubtful and loss assets and of final accounts.	vith schedules; classificat	ion of bank

- 1. Mergers, acquisition and amalgamation and AS 14 on Accounting for Amalgamations
- 2. Collect post-merger balance sheet in Companies
- 3. Prepare and collect Consolidated Financial Statements

Text Books:

- 1. S N Maheswari, Advanced Accounting Vol. II, Vikas Publishing House, New Delhi.
- 2. R L Gupta and Radhswamy, Advanced Accountancy Vol. II, III and IV, Sultan Chand & Sons, New Delhi.
- 3. Shukla and Grewal, Advanced Accounts Vol. II, S. Chand & Company, New Delhi.
- 4. Ashok Sehgal and Deepak Sehgal, Advanced Accounting Vol. II, Taxmann, New Delhi.
- 5. J R Monga, Fundamentals of Corporate Accounting, Mayur Paperbacks, Noida.
- 6. Jain and Narang, Advanced Accounting Vol. II, Kalyani Publishers, Ludhiana.
- 7. Bhushan Kumar Goyal, Corporate Accounting- Vol. I, Taxmann, New Delhi.
- 8. S Kr Paul, Accountancy Vol. II, Central Book Agency, Kolkatta.
- 9. Arunachalam, Advanced Accounting, Himalaya Publishing House, Mumbai.
- 10. M.Bansal, Fundamentals of Corporate Accounting, Taxmann, New Delhi.
- 11. Ratnam P V, Advanced Accountancy, Konark Publications, New Delhi.
- 12. Chakraborty, Advanced Accounts, Oxford University Press, New Delhi.

Name of the Program: Bachelor of Commerce (B.Com.) Course Code: DSC 4.2 Paper Code: 024COM012 Name of the Course: Financial Management

Course Credits	No. of Hours per Week	Total No. of Teaching Hours			
4 Credits	4 Hrs	60 Hrs			

Pedagogy: Classroom lectures, Case studies, Tutorial Classes, Group discussions, Seminars & field works, etc.,

Course Outcomes: On successful completion of the course, the Students will be able to The course is designed to provide conceptual, theoretical and practical understanding of various financial management techniques. This would enable the students as financial executives, in optimizing the use of financial resources. Conceptual, computational and analytical skills are learnt in the course.

Syllabus:	Hours
Module No. 1: Introduction:	10
Meaning, definition and evolution of financial management; scope and significance; app finance function; relationship with other disciplines; objectives of financial management maximization and wealth maximization; types of financial decisions – risk-return trade of	t – profit

12

12

13

of finance function.

Module No. 2: **Mathematics of Finance:**

Concept and reasons of time value of money, future value – single sum, annuity and series of sum; present value – single sum, annuity and series of sum, perpetuity, growing annuity and perpetuities; future and present values of annuity due; multi-period compounding; capital recovery and loan amortisation; net present value.

Module No. 3: **Financing Decision:**

Concepts of operating, financial and combined leverages; computation of leverages; meaning of capital structure and classification; determinants of capital structure decisions of firms – EBIT – EPS analysis; liquidity analysis, legal provisions, etc; sources of capital.

Module No. 4: **Capital Budgeting Decisions:**

Meaning and significance of capital budgeting decisions; classification; basic information for evaluation; criteria – traditional and discounted cash flows methods; Capital rationing – meaning and approaches; Cost of Capital – meaning and significance; classification; computation of specific and overall cost of capital - cost of debt, cost of preference shares, cost of equity and cost of retained earnings; overall cost of capital. 13

Module 5: Working Capital Management:

Meaning, nature, need, significance and types of working capital; gross, net and operating cycle concepts of working capital; working capital management – meaning and significance; investment in working capital – dangers of too much and too little working capital, determinants of working capital investment, risk-return tangle; financing of working of capital – short-term and long-term sources; computation of working capital.

- **1.** Collect and refer future and present values of annuity due; multi-period compounding; capital recovery and loan amortisation; net present value.
- 2. Collect capital structure decisions of firms
- 3. Collect copies of capital budgeting decisions of various firms
- 4. Collect various types of working capital maintained by the companies

Text Books:

- 1. I M Pandey, Fundamentals of Financial Management, Vikas Publications, New Delhi.
- 2. Khan and Jain, Basic Financial Management, TMH, New Delhi.
- 3. Prasanna Chandra, Fundamentals of Financial Management, TMH, New Delhi.
- 4. S N Maheswari, Principles of Financial Management, Sultan Chand and Sons, New Delhi.
- 5. Chandra and D Chandra Bose, Fundamentals of Financial Management, PHI, New Delhi.
- 6. Babatosh Banerjee, Fundamentals of Financial Management, PHI, New Delhi.
- 7. Vuptakesh Sharan, Fundamentals of Financial Management, Pearson Education, New Delhi.
- 8. Brigham and Houston, Fundamentals of Financial Management Theory and Practice, Cengage Publications, New Delhi.
- 9. James C Horne, Fundamentals of Financial Management, PHI, New Delhi.
- 10. Gitman, Principles of Managerial Finance, Cengage Publications, New Delhi.

Name of the Program: Bachelor of Commerce (B.Com.) Course Code: B.Com. 4.3 Paper Code: 024COM013 Name of the Course: Business Regulatory Framework Course Credits **Total No. of Teaching Hours** No. of Hours per Week 4 Credits 4 Hrs 60 Hrs Pedagogy: Classroom lectures, Case studies, Group discussions, Seminars & field works, etc., Course Outcomes: On successful completion of the course, the Students will be able to a) Recognise the laws relating to Contracts and its application in business activities. b) Acquire knowledge on bailment and indemnification of goods in a contractual relationship and role of agents. c) Comprehend the rules for Sale of Goods and rights and duties of a buyer and a seller. d) Distinguish the partnership laws, its applicability and relevance. e) Rephrase the cyber law in the present context. Syllabus: Hours Module No. 1: The Indian Contract Act, 1872: General Principles of Contract 12 Introduction - Contract – Meaning - Characteristics and kinds - Essentials of a valid contract - Offer and acceptance, consideration, contractual capacity, free consent, legality of objects - Void agreements - Discharge of a contract – modes of discharge. breach and remedies against breach of contract- Contingent contracts - Quasi contracts. Module No. 2: The Indian Contract Act, 1872: Specific Contracts 10 Introduction - Contract of Indemnity and Guarantee -Contract of Bailment - Contract of Agency. Module No. 3: The Sale of Goods Act, 1930 12 Introduction - Contract of sale, Meaning and difference between sale and agreement to sell -Conditions and warranties - Transfer of ownership in goods including sale by a non- owner -Performance of contract of sale - Unpaid seller – meaning, rights of an unpaid seller against the goods and the buyer. Module No. 4: Partnership Laws 13 Introduction - The Partnership Act, 1932: Nature and Characteristics of Partnership Registration of a Partnership Firms - Types of Partners - Rights and Duties of Partners - Implied Authority of a Partner - Incoming and outgoing Partners - Mode of Dissolution of Partnership. **The** Limited Liability Partnership Act, 2008: Salient Features of LLP - Differences between LLP and Partnership, LLP and Company - LLP Agreement - Partners and Designated Partners -Incorporation Document - Incorporation by Registration - Partners and their Relationship. Module 5: Cyber Law / Information Technology Act, 2000: 13 Introduction – Objectives - Scope - Definition of various Terms - Salient Features, Provisions relating to Piracy and related Offences and Penalties, and Cyber Appellate Tribunal.

- 1. Collect and refer Void agreements Discharge of a contract modes of discharge,
- 2. Refer Contract of Indemnity and Guarantee -Contract of Bailment of Business concerns
- 3. Collect Contract of sale, Performance of contract of sale
- 4. Collect copies of Rights and Duties of Partners from partnership firms
- 5. Collect and refer copy of Incorporation Document

Text Books:

- 1. M.C. Kuchhal, and Vivek Kuchhal, Business Law, Vikas Publishing House, New Delhi.
- 2. Avtar Singh, Business Law, Eastern Book Company, Lucknow.
- 3. Ravinder Kumar, Legal Aspects of Business, Cengage Learning
- 4. SN Maheshwari and SK Maheshwari, Business Law, National Publishing House, New Delhi.
- 5. Aggarwal S K, Business Law, Galgotia Publishers Company, New Delhi
- 6. Bhushan Kumar Goyal and Jain Kinneri, Business Laws, International Book House
- 7. Sushma Arora, Business Laws, Taxmann Pulications.
- 8. Akhileshwar Pathak, Legal Aspects of Business, McGraw Hill Education, 6th Ed.
- 9. P C Tulsian and Bharat Tulsian, Business Law, McGraw Hill Education
- 10. Sharma, J.P. and Sunaina Kanojia, Business Laws, Ane Books Pvt. Ltd., New Delhi
- 11. K. Rama Rao and Ravi S.P., Business Regulatory Framework., HPH

Note: Use Latest edition books..

Skill Enhancement Course: SEC Paper 4.4: Sports/NCC/NSS/others (if any)

Nam	e of the Program: Bachelor of Comr	merce (B Com)	
INCITI	Course Code: B.Com. 4.6 (OE		
	Paper Code: 004COM051	-0)	
	Name of the Course: Business E	Thics	
For ot			
For other Degree Programmes (not for B.Com Students)Course CreditsNo. of Hours per WeekTotal No. of Teat		Total No. of Teachin	g Hours
3 Credits	3 Hrs	45 Hrs	
Pedagogy: Classroom lectu	ures, Case studies, Group discussion a	& Seminar etc.,	
	ccessful completion of the course, t		e to
a. Explain the conce	pts of business ethics and its approad	ches.	
b. Examine the busi	ness and organisational ethics in the	present context.	
5	al aspects in marketing and HR areas	S.	
-	al aspects in finance and IT areas.		
	act of globalisation on business ethic	S.	
Syllabus:			Hours
Module No. 1: Busi	ness Ethics		09
Introduction Concents and	d theories: Introduction, definitions,	importance and pood fo	n Pucinoco
	. Management and ethics, Normativ ry, Kant's Deontological theory, Mill a		
Friedman's Economic theo	-		• •
Friedman's Economic theo Module No. 2: Busin The Indian Business scene	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t	& Bentham's Utilitarianis	theory. 10 s, Business
Friedman's Economic theo Module No. 2: Busin The Indian Business scene ethics rating in India. Orga	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typ	& Bentham's Utilitarianis	10 s, Business
Friedman's Economic theo Module No. 2: Busin The Indian Business scene ethics rating in India. Orga	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t	& Bentham's Utilitarianis	10 s, Business
Friedman's Economic theo Module No. 2: Busin The Indian Business scene ethics rating in India. Orga of ethics –Formulating, Adv	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typ	& Bentham's Utilitarianis	10 s, Business
Friedman's Economic theo Module No. 2: Busin The Indian Business scene ethics rating in India. Organ of ethics – Formulating, Adv Module No. 3: Ethica	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typ vantages, implementation Profession	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional et	theory. 10 s, Business borate code thics code. 08
Friedman's Economic theorem Module No. 2: Busin The Indian Business scene ethics rating in India. Organ of ethics – Formulating, Adv Module No. 3: Ethica Marketing ethics and Const	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typ vantages, implementation Profession	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional et tising, Criticisms in Marke	theory. 10 s, Business oorate code thics code. 08
Friedman's Economic theorem Module No. 2: Busin The Indian Business scene ethics rating in India. Organ of ethics –Formulating, Adv Module No. 3: Ethica Marketing ethics and Consu Ethics in HRM: Selection, T	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typ vantages, implementation Profession I Aspects in Organization - I umer ethics – Ethical issues in advert raining and Development – Ethics at	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional et tising, Criticisms in Marke	theory. 10 s, Business oorate code thics code. 08
Friedman's Economic theo Module No. 2: Busin The Indian Business scene ethics rating in India. Organ of ethics –Formulating, Adv Module No. 3: Ethica Marketing ethics and Consu Ethics in HRM: Selection, T place – Ethics in Performar	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typ vantages, implementation Profession I Aspects in Organization - I umer ethics – Ethical issues in advert raining and Development – Ethics at	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional et tising, Criticisms in Marke	theory. 10 s, Business oorate code thics code. 08
Friedman's Economic theorModule No. 2:BusinThe Indian Business sceneethics rating in India. Organof ethics –Formulating, AdvModule No. 3:EthicaMarketing ethics and ConsuEthics in HRM: Selection, Tplace – Ethics in PerformarModule No. 4:Ethical	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typ vantages, implementation Profession I Aspects in Organization - I umer ethics – Ethical issues in advert raining and Development – Ethics at nce Appraisal.	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional ef tising, Criticisms in Marke work	10 s, Business borate code thics code. 08 eting ethics 08
Friedman's Economic theoremModule No. 2:BusinThe Indian Business sceneethics rating in India. Orgationof ethics –Formulating, AdvModule No. 3:EthicaMarketing ethics and ConsumeEthics in HRM: Selection, Tplace – Ethics in PerformanModule No. 4:EthicalEthics in Finance: Insider	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typ vantages, implementation Profession I Aspects in Organization - I umer ethics – Ethical issues in advert raining and Development – Ethics at nee Appraisal. Aspects in Organization - II	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional et tising, Criticisms in Marke work	10 5, Business borate code thics code. 08 eting ethics 08 I issues in
Friedman's Economic theorem Module No. 2: Busin The Indian Business scene ethics rating in India. Organ of ethics –Formulating, Adv Module No. 3: Ethica Marketing ethics and Consummers Ethics in HRM: Selection, T place – Ethics in Performan Module No. 4: Ethical Ethics in Finance: Insider Information Technology:	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typy vantages, implementation Profession I Aspects in Organization - I umer ethics – Ethical issues in adverted raining and Development – Ethics at nee Appraisal. Aspects in Organization - II trading - Ethical investment - Co	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional et tising, Criticisms in Marke work	10 5, Business borate code thics code. 08 eting ethics 08 I issues in
Friedman's Economic theoremModule No. 2:BusinThe Indian Business sceneethics rating in India. Orgationof ethics –Formulating, AdvModule No. 3:EthicaMarketing ethics and ConsumeEthics in HRM: Selection, Tplace – Ethics in PerformantModule No. 4:EthicaEthics in Finance: InsiderInformation Technology:Cybercrime.	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typy vantages, implementation Profession I Aspects in Organization - I umer ethics – Ethical issues in adverted raining and Development – Ethics at nee Appraisal. Aspects in Organization - II trading - Ethical investment - Co	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional et tising, Criticisms in Marke work	10 5, Business borate code thics code. 08 eting ethics 08 I issues in
Friedman's Economic theoremModule No. 2:BusinThe Indian Business scendeethics rating in India. Orgatorof ethics –Formulating, AdvModule No. 3:EthicaMarketing ethics and ConsumeEthics in HRM: Selection, Tplace – Ethics in PerformantModule No. 4:EthicalEthics in Finance: InsiderInformation Technology:Cybercrime.Module No. 5:Global	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typy vantages, implementation Profession I Aspects in Organization - I umer ethics – Ethical issues in advert raining and Development – Ethics at nce Appraisal. Aspects in Organization - II trading - Ethical investment - Co Information Security and Threats	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional eff tising, Criticisms in Marke work	10 s, Business borate code thics code. 08 eting ethics 08 I issues in y Rights – 10
Friedman's Economic theorModule No. 2:BusinThe Indian Business scene ethics rating in India. Orgation of ethics –Formulating, AdvModule No. 3:EthicaMarketing ethics and Consume Ethics in HRM: Selection, T place – Ethics in Performant Module No. 4:Ethics in Finance: Insider Information Technology: Cybercrime.Module No. 5:Global Growth of Global Corporat	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typy vantages, implementation Profession I Aspects in Organization - I umer ethics – Ethical issues in advert raining and Development – Ethics at nce Appraisal. Aspects in Organization - II trading - Ethical investment - Co Information Security and Threats Iisation & Business Ethics	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional effective tising, Criticisms in Marke work ombating Frauds. Ethica – Intellectual Property n, Impact of globalizatior	10 s, Business borate code thics code. 08 eting ethics 08 I issues in y Rights - 10 n on Indian
Friedman's Economic theoremModule No. 2:BusinThe Indian Business scendeethics rating in India. Orgatorof ethics –Formulating, AdvModule No. 3:EthicaMarketing ethics and ConsumationEthics in HRM: Selection, Tplace – Ethics in PerformantModule No. 4:EthicalEthics in Finance: InsiderInformation Technology:Cybercrime.Module No. 5:GlobalGrowth of Global Corporatecorporate and social cult	ry, Kant's Deontological theory, Mill a ness & Organisational Ethics e, Ethical Concerns, LPG & Global t nizations & Organisation culture, Typy vantages, implementation Profession I Aspects in Organization - I umer ethics – Ethical issues in adverted raining and Development – Ethics at nee Appraisal. Aspects in Organization - II trading - Ethical investment - Co Information Security and Threats lisation & Business Ethics ions, Factors facilitating Globalisation	& Bentham's Utilitarianis trends in business ethics pes of Organization, Corp alism and professional effective tising, Criticisms in Marke work ombating Frauds. Ethica — Intellectual Property n, Impact of globalization es of MNC's to the Hos	10 5, Business borate code thics code. 08 eting ethics 08 I issues in y Rights - 10 n on Indian

- 1. The students may be asked to conduct the survey of any two organizations to study the ethical practices.
- 2. List out any five most ethical rating of Indian companies.
- 3. Collect the information on unethical practices in marketing and HR area.
- 4. Collect the information on unethical practices in finance and IT area.
- 5. Analyse and submit the report on the impact of globalization on Indian business houses in the context of ethical aspects.
- 6. Any other activities, which are relevant to thecourse.

Text Books:

- 1. Laura P Hartman, T, Perspectives in Business Ethics, Tata McGraw Hill.
- 2. B. H. Agalgatti & R. P. Banerjee, Business Ethics –Concept & Practice, Nirali Publication.
- 3. R. P. Banerjee, Ethics in Business & Management, Himalaya Publication
- 4. Crane, Business Ethics, Pub. By Oxford Press
- 5. C S V Murthy, Business Ethics, Himalaya Publishing House

Name of the Program: Bachelor of Commerce (B.Com.) Course Code: B.Com. 4.6 (OEC) Paper Code: 004COM052 Name of the Course: Corporate Governance For other Degree Programmes (not for B.Com Students) Course Credits No. of Hours per Week **Total No. of Teaching Hours 3 Credits** 3 Hrs 45 Hrs Pedagogy: Classroom lectures, Case studies, Group discussions & Seminars, etc., Course Outcomes: On successful completion of the course, the Students will be able to a) Identify the importance of corporate governance. b) Know the rights, duties and responsibilities of Directors. c) Analyse the legal & regulatory framework of corporate governance. d) Outline the importance and role of board committee. e) Understand the major expert committees' Reports on corporate governance. Syllabus: Hours Module No. 1: **Corporate Governance** 10

Introduction, Its importance, Principles of corporate governance, OECD Principles of corporate governance, Theories of corporate governance-Agency theory and stewardship theory, Models of corporate governance around the world, Need for good corporate governance - Evolution of Corporate Governance – Ancient and Modern Concept - Concept of Corporate Governance, Generation of Value from Performance - Principles of Corporate Governance.

Module No. 2:Corporate and Board Management10

Corporate Business Ownership Structure - Board of Directors – Role, Composition, Systems and Procedures - Fiduciary relationship - Types of Directors-Promoter/Nominee/Shareholder/Independent - Rights, Duties and Responsibilities of Directors; Role of Directors and Executives – Responsibility for Leadership, Harmony between Directors and Executives -Training of Directors- need, objective, methodology - Scope and Responsibilities and competencies for directors - Executive Management Process, Executive Remuneration - Functional Committees of Board - Rights and Relationship of Shareholders and Other Stakeholders.

Module No. 3: Legal and Regulatory Framework of Corporate Governance

07

Need for Legislation of Corporate Governance - Legislative Provisions of Corporate Governance in Companies Act 1956, Securities (Contracts and Regulations) Act, 1956 (SCRA), Depositories Act 1996, Securities and Exchange Board of India Act 1992, Listing Agreement, Banking Regulation Act, 1949 and Other Corporate Laws - Legal Provisions relating to Investor Protection.

Module No. 4: Board Committees and Role of Professionals

Board Committees - Audit Committee, Remuneration Committee, Shareholders' Grievance Committee, other committees - Need, Functions and Advantages of Committee Management -Constitution and Scope of Board Committees - Board Committees' Charter

- Terms of Reference and Accountability and Performance Appraisals - Attendance and participation in committee meetings - Independence of Members of Board Committees - Disclosures in Annual Report; Integrity of Financial Reporting Systems - Role of Professionals in Board Committees - Role of Company Secretaries in compliance of Corporate Governance.

Module No. 5: Corporate Governance - Codes and Practices

80

Introduction - Major Expert Committees' Reports of India - Study of Codes of Corporate Governance - Best Practices of Corporate Governance - Value Creation through Corporate Governance - Corporate Governance Ratings.

Skill Development Activities:

- 1. Collect the annual reports of any two companies, find out the corporate governance aspects in the reports.
- 2. Collect any two companies Board of Directors names and find out their nature of directorship.
- 3. Prepare report on the applicability of different models of Corporate Governance.
- 4. Critically compare the recommendations of various corporategovernance committee.
- 5. Any other activities, which are relevant to thecourse.

Text Books:

- 1. Bairs N. and D Band, Winning Ways through Corporate Governance, Macmillan London.
- 2. Charkham J, Keeping Good Company: A Study of Corporate Governance inFive Countries, Oxford University Press, London.
- 3. Subhash Chandra Das, Corporate Governance in India An Evaluation (Third edition), PHI Learning Private Limited.
- 4. Clark T. and E Monk House, Rethinking the Company, Pitman, London.
- 5. Fernando .A.C, CorporateGovernance, Pearson Education.
- 6. Prentice D.D. and PRJ Holland, Contemporary Issues in Governance, Clarendon Press.
- 7. Report of the Cadbury Committee on Financial Aspects of Corporate Governance, London Stock Exchange, London.
- 8. Report on Corporate Governance, Confederation of India Industries and Bombay.